



# NATIONAL WATER AND SEWERAGE CORPORATION

## Notice of Expression of Interest (EOI) for Provision of Consulting Services for:

### Detailed design, Tender document preparation and Supervision for the works construction of the Wakiso West Water and Sanitation Project

Procurement Reference number: NWSC-HQ/SRVCS/2024-2025/181016

Date of issue: *March 04, 2025*

1. The National Water and Sewerage Corporation (NWSC) with support from Danida Sustainable Infrastructure Finance (DSIF) has allocated funds for the procurement of the consultancy services described below.
2. The NWSC now invites eligible Consultancy Firms to submit sealed expressions of interest for the Consultancy Services.
3. Interested Consultants should provide information demonstrating that they are eligible and possess the required qualifications to perform the services supported with relevant documentation.
4. The short listing criteria shall include:

#### A/ Eligibility Criteria

Eligibility criteria	Guidance to bidders
1. The single company (with or without sub consultants – the sole bidder) or any member in a Joint Venture (with or without sub consultants) shall have carried out a significant role (at least 25% man months) in at least one water sector project for <b>Danida Sustainable Infrastructure Finance or as previously known Danida Business Finance/Danish Mixed Credits</b> completed in the last 10 years.	
2. All members of joint ventures or associations shall be from countries that are <b>eligible to trade with Uganda</b> .	All countries are eligible except countries subject to the following provisions. A country shall not be eligible if:

	<p>(a) as a matter of law or official regulation, the Government of Uganda prohibits commercial relations with that country, provided that the Government of Uganda is satisfied that such exclusion does not preclude effective competition for the provision of services required; or</p> <p>(b) by an act of compliance with a decision of the United Nations Security Council taken under Chapter VII of the Charter of the United Nations, the Government of Uganda prohibits the provision of Services from that country or any payments to persons or entities in that country.</p>
4. Any sub consultants in an association will not be included in the assessment.	

### B/ Prequalification Criteria

Prequalification criteria	Guidance to bidders
1. The JV or sole bidder, shall have a minimum average annual turnover during the past 3 years of EUR 7 million or equivalent.	This is the combined turnover of the JV partners or the single company in the case of a non-JV bid. It is the turnover of the companies that will be part of the contract, not parent companies
2. In the case of a joint venture, the lead company shall have a minimum annual turnover of EUR 4 million in the last 3 years (2022, 2023 and 2024).	
3. The JV or sole bidder, shall have a minimum average annual turnover in the water sector during the past 3 years of EUR 3 million or equivalent.	Water sector means water supply, including bulk water supply or combined water & sanitation projects. It does not include solely sanitation, irrigation or hydropower.
4. The JV or sole bidder shall have completed <sup>3</sup> (or achieved at least 50% completion) for at least 3 large <sup>1</sup> water supply <sup>2</sup> design assignments in the last 10 years.	For ongoing assignments, the bidder shall illustrate project timelines and deliverables already achieved and what remains outstanding.
5. The JV or sole bidder, shall have at least 3 large water supply procurement assignments completed in the last 10 years. Procurement means tendering of the works contract. At least one of the assignments must be FIDIC Red / Pink Book and at least one FIDIC Yellow Book (or equivalent)	
6. The JV or sole bidder, shall have at least 3 large water supply construction supervision assignments completed in the last 10 years.	
7. The JV or sole bidder, shall have at least 1 large urban water supply assignment in sub-Saharan Africa completed in the last 10 years.	The definition of sub-Saharan Africa is per the United Nations Statistics Division scheme of geographic regions
Notes	

1. “Large” for all criteria, means a design capacity of at least 35 MLD
  2. “Water supply” for all criteria, means projects with an urban and/or rural water supply element and includes bulk water supply but excludes standalone sewerage, irrigation and drainage projects.
  3. “Completed” for all criteria, includes projects at least 50% complete as measured by start and end months.
- Note that one project may cover several criteria

5. Documentation required will include:

The Applicant shall submit only one application, either in its own name or as a member of a Joint Venture (JV). If an Applicant (including any JV member) submits or participates in more than one application, those applications shall be all rejected. However, the same Subconsultant may participate in several applications.

The NWSC will also take into account for the evaluation of the applications the following items:

- a) Covering Letter, comprising the firm’s name, address, contact person, telephone, fax and email. Should a co-operation between firms be proposed for this Expression of Interest (EOI), the form of co-operation should be mentioned. In addition, the firm should provide evidence that the signatory of the covering letter has the powers of attorney, and the authority of both his firm and that of each party in the association to do so, attesting to their agreement with this authority on their behalf;
  - b) Presentation of Firms showing the certificate of registration or incorporation, organizational structure of a single firm, or each party in the Joint Venture, main activities and expertise indicating number and qualifications of in-house personnel including home office, backstopping and quality assurance personnel (max. 10 pages per firm, no brochures). In case of a co-operation between firms, it must include the main specialisation of each party (including management structure and oversight), scope of expertise and staffing.
  - c) Submission of a Declaration of submitting a proposal in case of being short-listed duly signed by the lead firm;
  - d) Submission of a Statement of Integrity (signed) and complete without any alteration.
  - e) Audited accounts done by a certified independent Audit Firm for the lead/sole consultant for the last 3 years (2022, 2023, 2024).
  - f) Project References, maximum 20 in format stated in Appendix 3.
6. Consultancy Firms may associate with other firms in the form of a joint venture to enhance their qualifications. The form of association, where applicable, should be indicated in the Expression of Interest.

For a Joint Venture, the following additional documentation shall also be required:

– a copy of the JV Agreement entered into by all members,  
or

– a letter of intent to execute a JV Agreement, signed by all members together with a copy of the Agreement proposal,

In the absence of this document, the other members will be considered as Subconsultants.

Power of Attorney of the signatory (i.e.) of the proposal authorising signature of the proposal on behalf of the joint venture.

7. The Consultant will be selected in accordance with the Quality and Cost Based Selection (QCBS) method set out in the “DSIF Rules for the Procurement” of June 2019.

8. Among the submitted applications, National Water and Sewerage Corporation will shortlist a maximum of six (6) Applicants, to whom the Request for Proposals to carry out the Services shall be sent.
9. Interested eligible consultants may obtain further information at the address given below from **Monday to Friday 8 00 hrs to 17 00 hours (East African Time)**.

**National Water and Sewerage Corporation**  
**Plot No. 18/20, 6th Street, Industrial Area-Kampala**  
**P. O. Box 7053, Kampala, Uganda**  
**Telephone: +256-313-315864/801**  
**Or Email: [nwscbid@nwscic.co.ug](mailto:nwscbid@nwscic.co.ug) copy to [jackson.nimusiima@nwsc.co.ug](mailto:jackson.nimusiima@nwsc.co.ug), [paul.rachkara@nwsc.co.ug](mailto:paul.rachkara@nwsc.co.ug), [moses.osujo@nwsc.co.ug](mailto:moses.osujo@nwsc.co.ug)**

10. The deadline for enquiries/requests for further information is Fourteen (14) calendars days before the Closing date for receipt of Expression of Interest. Sealed Expressions of Interest in one (1) original and two (2) hard copies + one (1) digital copy (flash disk) must be delivered to the address below (in person or by an authorized agent) not later than

**Date: 2<sup>nd</sup> May 2025**  
**Time: 10 30 hrs (East African Time),**

**The Senior Manager Procurement**  
**National Water and Sewerage Corporation**  
**Plot No. 18/20, 6th Street, Industrial Area-Kampala**  
**P. O. Box 7053, Kampala, Uganda**  
**Telephone: +256-313-315864/801**  
**Email: [nwscbid@nwscic.co.ug](mailto:nwscbid@nwscic.co.ug)**

11. The notice of expression of interest is also available at the NWSC's website at <https://www.nwsc.co.ug>.
12. The planned Procurement schedule (Subject to changes) is as follows:

<b>Activity</b>	<b>Date</b>
a. Publication of Notice of Expression of Interest	<b>4<sup>th</sup> March 2025</b>
b. Closing date for receipt of Expression of Interest	<b>2<sup>nd</sup> May 2025</b>
c. Evaluation of Expressions of Interest	<b>16<sup>th</sup> May 2025</b>
d. Display of shortlist	<b>26<sup>th</sup> May 2025</b>

Signature:

Name:

Position of Authorised Official:

## Appendix 1 to The Request for Expressions of Interest

### OVERVIEW OF THE WAKISO WEST WATSAN PROJECT AND THE CONSULTANCY ASSIGNMENT

#### 1 Objectives of the Consultancy Assignment

The Overall Objective of the Assignment is to assist NWSC to achieve the overall project objective and in particular to ensure that by the end of the project NWSC:

- Has a sustainable and effective new water supply system delivering 62,500 m<sup>3</sup>/d of good quality water and 400 m<sup>3</sup>/d of faecal sludge treatment to the project area in line with the Results Framework

The Specific Objectives of the Assignment are:

- NWSC has implemented the Project in an efficient and effective way, according to national development plans and other requirements as well as the requirements outlined in the DSIF Project Document.
- NWSC has developed the necessary capacity (financial, organizational, technical and staffing) to operate and maintain the new systems.
- The Project is designed and implemented in line with DSIF policies and regulations

#### 2 General Scope of the Consultancy Assignment and integration with other inputs

The primary role of the D&S Consultant as engineering consultants is to prepare designs and tender documents and then to supervise construction as The Engineer under the FIDIC contract. However, the D&S Consultant will also have a role to play in the following areas:

- **Project Management of the Overall Project** in close collaboration with the NWSC PIU. **Training in O&M of the new WTP and FSTP.** The works contractor's contract will include detailed training requirements and the D&S Consultant's role is to develop the specification of these requirements and supervise the implementation of any initial training carried out in the construction and defects period.
- **Support to NWSC in faecal sludge collection, and disposal process.** In addition to the engineering aspects of the FSTP, the D&S Consultant will support NWSC in setting up effective and sustainable processes for the collection of sludge and emptying of pit latrines and septic tanks as well as for disposal of the treated sludge.
- **Institutional Development Support for NWSC, provided under a parallel contract with Danish Water companies (twinning arrangement).** The D&S Consultant will provide support and coordination to assist NWSC and the Danish water companies to maximise the effectiveness of the twinning arrangement.

#### 3 Results of the Consultancy Assignment

The consultant will be responsible for ensuring that the following Results are achieved during or by the end of the Assignment:

- Robust and clear outline design, detailed design and tender documents that will allow bidders to prepare cost effective tenders and which will provide NWSC with a sustainable and effective WTP and FSTP. In particular: the procurement/contract documents must allocate risk appropriately and clearly between the contractor and NWSC so that: the project is attractive to potential bidders; the design allows for some

future deterioration in raw water quality; and the design is both cost effective (in whole life terms) and energy efficient.

- Sustainable and environmentally acceptable method of effluent disposal from the FSTP is implemented.
- Efficient procurement process with minimal delays and no challenges by unsuccessful bidders, good contractor selected at a reasonable price.
- Detailed design and procurement by the contractor is on time
- Completion of the works to time, cost and quality.
- Completion of the works in line with the Environmental & Social Management Plan (ESMP) with below industry average accidents and no serious disputes with Project Affected People (PAP)
- Effective commissioning and handover of the works including good quality O&M manuals and as-built drawings from the contractor
- NWSC is able to effectively take over the O&M of the works at the end of the defects liability period.

Note that the above are the specific Results that the D&S Consultant are expected to achieve over the life of the project and are different from: (a) the Deliverables, which are the more concrete documents (reports, certificates etc) required under the consultancy contract; and (b) the project results that are listed in the Results Framework.

#### 4 Implementation Plan and Time Schedule

The following implementation plan has been broken down into 2 “Phases” which impact on the consultancy arrangements. Note that bidders should consider the timescales shown below for each stage as the minimum times required and also note that it is likely that there may be pauses between Phases due to delays on finalizing approvals and authorizations.

**Phase 1: Design & Tender.** The D&S Consultant will assist NWSC by reviewing and updating the existing Feasibility Study, Outline Designs and the Tender Documents and prepare the detailed E&S documentation and Detailed Designs for Red Book elements of work. The D&S Consultant will then assist NWSC with the tendering of the contract, including organizing the briefing of bidders, response to bidder queries, evaluation of tenders and support with negotiations and finalization of contracts. This phase is estimated to take **20 months** and will be funded by DSIF under a grant and the D&S Consultant will provide their own offices.

**Phase 2: Implementation & Defects Liability - Contractor Designs, Procurement and Construction.** The contractor will mobilise, carry out detailed design for the Yellow Book contract, procure all equipment, construct the works, initial training of NWSC staff and commission the works. This phase is estimated to take **52 months** (40 months for implementation and 12 months defects liability) and will be funded under the loan and the D&S Consultant will be provided with offices by the contractor at the new WTP site. Note that this element of the D&S Consultancy contract will only become effective on the signing of the Loan Agreement and by written confirmation from NWSC (after No Objection from DSIF).

**Appendix 2 to The Request for Expressions of Interest  
(To be submitted with the application, signed and unaltered)**

**Statement of Integrity, Eligibility and Social and Environmental  
Responsibility**

Reference name of the EOI: ("Contract")  
To: ("Contracting Authority")

We recognise and accept that Danida Sustainable Infrastructure Finance (DSIF) only finances projects of the Contracting Authority subject to its own conditions which are set out in the Financing Agreement which it has entered into with the Contracting Authority. As a matter of consequence, no legal relationship exists between DSIF and our company, our joint venture or our subcontractors. The Contracting Authority retains exclusive responsibility for the preparation and implementation of the contract procurement and its subsequent performance.

We hereby certify that neither we nor any other member of our joint venture or any of our subcontractors are in any of the following situations:

- 2.1) being bankrupt, wound up or ceasing our activities, having our activities administered by the courts, having entered into receivership, reorganisation or being in any analogous situation arising from any similar procedure;
- 2.2) having been convicted, within the past five years by decision of a court decision, which has the force of *res judicata* in the country where the project is implemented, of one of the acts mentioned in sections 6.1 to 6.4 below or of any other offense committed during the procurement or performance of a contract<sup>1</sup>;
- 2.3) being listed for financial sanctions by the United Nations, the European Union and/or Denmark for the purposes of fight-against-terrorist financing or threat to international peace and security;
- 2.4) having committed serious professional misconduct within the past five years during the procurement or performance of a contract;
- 2.5) not having fulfilled our obligations regarding the payment of social security contributions or taxes in accordance with the legal provisions of either the country where we are established or the Contracting Authority's country;
- 2.6) having been convicted, within the past five years by a court decision, which has the force of *res judicata*, of one of the acts mentioned in sections 6.1 to 6.4 below or of any other offense committed during the procurement or performance of an DSIF-financed contract;
- 2.7) being subject to an exclusion decision of the World Bank since 30 May 2012, and being listed on the website <http://www.worldbank.org/debarr><sup>2</sup>;
- 2.8) having committed misrepresentation in documentation requested by the Beneficiary as part of the contract procurement procedure.

We hereby certify that neither we, nor any of the members of our joint venture or any of our subcontractors are in any of the following situations of conflict of interest:

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<sup>1</sup> In the event of such conviction, you may attach to this Statement of Integrity supporting information showing that this conviction is not relevant in the context of this DSIF-financed contract.

<sup>2</sup> In the event of such exclusion, you may attach to this Statement of Integrity supporting information showing that this exclusion is not relevant in the context of this DSIF-financed contract.

3.1) being an affiliate controlled by the Contracting Authority or a shareholder controlling the Contracting Authority, unless the stemming conflict of interest has been brought to the attention of DSIF and resolved to its satisfaction;

3.2) having a business or family relationship with a Contracting Authority's staff involved in the selection procedure or the supervision of the resulting contract, unless the stemming conflict of interest has been brought to the attention of DSIF and resolved to its satisfaction;

3.3) being controlled by or controlling another bidder or being under common control with another bidder, or receiving from or granting subsidies directly or indirectly to another bidder, having the same legal representative as another bidder, maintaining direct or indirect contacts with another bidder which allows us to have or give access to information contained in the respective bids, influencing them or influencing decisions of the Contracting Authority;

3.4) being engaged in a consultancy activity, which, by its nature, may be in conflict with the assignments that we would carry out for the Contracting Authority;

3.5) in the case of a works or goods procurement procedure:

having prepared or having been associated with a consultant who prepared specifications, drawings, calculations and other documentation that are subject of the bid;

having been recruited (or being proposed to be recruited) ourselves or any of our affiliates, to carry out works supervision or inspection for this contract;

If we are a government-owned entity, we certify that we have legal and financial autonomy and that we operate under commercial laws and regulations.

We undertake to bring to the attention of the Contracting Authority, which will inform DSIF, any change in situation with regard to points 2 to 4 here above.

In the context of procurement and performance of the contract:

6.1) We have not and we will not engage in any dishonest conduct (act or omission) deliberately indented to deceive others, to intentionally conceal items, to violate or vitiate someone's consent, to make them circumvent legal or regulatory requirements and/or to violate their internal rules in order to obtain illegitimate profit.

6.2) We have not and we will not engage in any dishonest conduct (act or omission) contrary to our legal or regulatory obligations or our internal rules in order to obtain illegitimate profit.

6.3) We have not promised, offered or given and we will not promise, offer or give, directly or indirectly to (i) any person who holds a legislative, executive, administrative or judicial mandate within the State of the Contracting Authority regardless of whether that person was nominated or elected, regardless of the permanent or temporary, paid or unpaid nature of the position and regardless of the hierarchical level the person occupies, (ii) any other person who performs a public function, including for a State institution or a State-owned company, or who provides a public service, or (iii) any other person defined as a public officer by the national laws of the Contracting Authority, an undue advantage of any kind, for himself or for another person or entity, for such public officer to act or refrain from acting in his official capacity.



6.4) We have not promised, offered or given and we will not promise, offer or give, directly or indirectly to any private person who occupies an executive position in a private sector entity or works for such an entity, regardless of the nature of his/her capacity, any undue advantage of any kind, for himself or another person or entity for such private person to perform or refrain from performing any act in breach of its legal, contractual or professional obligations.

6.5) We have not and we will not engage in any practice likely to influence the contract award process to the detriment of the Contracting Authority and, in particular, in any anti-competitive practice having for object or for effect to prevent, restrict or distort competition, namely by limiting access to the market or the free exercise of competition by other undertakings.

6.6) Neither we nor any of the members of our joint venture or any of our subcontractors shall acquire or supply any equipment nor operate in any sectors under an embargo of the United Nations, the European Union or Denmark.

6.7) We commit ourselves to comply with and ensure that all of our subcontractors comply with international environmental and labour standards, consistent with laws and regulations applicable in the country of implementation of the contract, including the fundamental conventions of the International Labour Organisation (ILO) and international environmental treaties. Moreover, we shall implement environmental and social risks mitigation measures such as specified in the environmental and social management plan or, if appropriate, in the environmental and social impact assessment notice provided by the Contracting Authority.

We, as well as members of our joint venture and our subcontractors authorise DSIF to inspect accounts, records and other documents relating to the procurement and performance of the Contract and to have them audited by auditors appointed by DSIF.

Name: \_\_\_\_\_ In the capacity of \_\_\_\_\_

Signature: \_\_\_\_\_

Duly empowered to sign the proposal in the name and on behalf  
of<sup>3</sup> \_\_\_\_\_

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<sup>3</sup> In case of joint venture, insert the name of the joint venture. The person who will sign the proposal on behalf of the members shall attach a power of attorney from all members.

**Appendix 3 to Project Reference Form  
(Indicative Format, To be submitted with the application)**

1 Project		2 Ref no:	
3 Assignment		4 Country	
5 Lead Consultant.		6 Consultant/status	
7 Other JV members		8 Project value	
9 Assignment value		10 Your value	
11 Total staff input		12 Your staff input	
13 Name of client		14 Origin of funding	
15 Start month		16 End month	
17 Detailed description of project			
18 Services provided by the declaring consultant			

Notes

1. Name of the Project eg. Wakiso West Water & Sanitation Project
2. Reference number in this bid, eg 1 – 20
3. Name of the consultancy assignment eg. Feasibility Study for Wakiso West
4. Country of the assignment
5. Name of Lead Consultancy company
6. Name of the Consultancy company that is submitting this as a reference (**declaring consultant**), and their status in the reference assignment (either **JV** member or **SC** subconsultant)
7. Names of any other JV members on the assignment
8. Estimated value of the proposed works **in EUR** (eg. EUR 165m), to be converted to EUR at relevant exchange rate.
9. Estimated value of the consultancy assignment (excluding reimbursable expenses) **in EUR** (eg. EUR 165m), to be converted to EUR at relevant exchange rate.
10. Value of the element of the assignment carried out by the declaring consultant **in EUR**, to be converted to EUR at relevant exchange rate.
11. Total person months for the consultancy assignment.
12. Total person months for the declaring consultant.
13. Name of client organisation that signed the consultancy assignment contract
14. Name of funding organisation(s)
15. Month and year
16. Month and year
17. Short description of the project
18. Short description of the services provided by the declaring consultant.

**Appendix 4 to The Request for Expressions of Interest  
(Determination of the shortlist of Applicants)**

A) Preliminary Examination

<b>Eligibility</b>		<b>Methodology</b>
<b>#</b>	<b>Criteria</b>	
1	Cover Letter	Pass/fail
2	Power of Attorney	Pass/fail
3	Certificate of Registration or Incorporation	Pass/fail
4	Organization structure	Pass/fail
5	JV Agreement / Letter of intent for JVs, Consortiums or Associations	Pass/fail
6	Declaration of Submitting a Proposal	Pass/fail
7	Statement of Integrity	Pass/fail
8	Certified statements of financial capacity showing a minimum average annual turnover of at least EUR 7million in the last three years.	Pass/fail
9	Participation in at least one water sector project for Danida Sustainable Infrastructure Finance or as previously known Danida Business Finance/Danish Mixed Credits completed in the last 10 years.	Pass/fail
10	Eligibility of the Firm to trade with Uganda	Pass/fail
11	Reference of at least three large water supply design assignments in the last 10 years	Pass/fail
12	Reference of at least three large water supply procurement assignments in the last 10 years. At least one of the assignments must be FIDIC Red/Pink Book and at least one FIDIC Yellow Book (or equivalent).	Pass/fail
13	Reference of at least three large water supply construction supervision assignments in the last 10 years	Pass/fail
14	Reference of at least one large urban water supply assignment in sub-Saharan Africa completed in the last 10 years.	Pass/fail

B) Prequalification Assessment

<b>Scoring Matrix</b>		<b>Methodology</b>
<b>#</b>	<b>Criteria</b>	
1	Reference of at least three previously undertaken assignments that were completed (or achieved at least 50% completion) for large water supply design assignments in the last 10 years.	2 points for each of the references. 1 point for extra references (maximum 10 points)
2	Reference of at least 3 large water supply procurement assignments completed in the last 10 years. Procurement means tendering of the works contract. At least one of the assignments must be FIDIC Red / Pink Book and at least one FIDIC Yellow Book (or equivalent).	2 points for each FIDIC Red/Pink Book. 2 points for each FIDIC Yellow Book. 1 point for extra references (maximum 10 points)
3	Reference of at least 3 large water supply construction supervision assignments completed in the last 10 years.	2 points for each of the references. 1 point for extra references (maximum 10 points)
4	Reference of at least 1 large urban water supply assignment in sub-Saharan Africa completed in the last 10 years.	10 points
5	Reference of assignments undertaken under the funding of DSIF or as previously known Danida	5 points for each of the references (maximum 10 points)

	<b>Scoring Matrix</b>	<b>Methodology</b>
	Business Finance/Danish Mixed Credits completed in the last 10 years.	
	<b>Total</b>	<b>50 points</b>

**The minimum number of points required is 35 points and the maximum number of bidders to be prequalified is six (6). This means that in the event that more than six (06) bidders achieve at least 35 points, the top six (06) bidders according to the ranking shall be prequalified.**